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University of Wisconsin - La Crosse.

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\*Educational Economics; \*Educational Finance; Expenditure Per Student; Fees; \*Higher Education; Intellectual Disciplines; Investment; Operating Expenses; Salaries; \*State Universities; Student

Costs: Tuition

IDENTIFIERS

\*University of Wisconsin La Crosse

#### ABSTRACT

Data are presented for the University of Wisconsin campus at La Crosse for: student clientele; full-time student fees and service costs; faculty composition and average salary; private and public costs of university operation; distribution of total annual costs per student of investment in college education; and instructional discipline costs per semester credit. (MSE)

 COST DATA AND DESCRIPTIVE INFORMATION

# BEST COPY AVAILABLE

UNIVERSITY OF WISCONSIN - LA CROSSE

LA CROSSE, WISCONSIN

U.S. DEPARTMENT OF HEALTH.

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EDUCATION & WELFARE

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FEBRUARY 1974



#### Statement of Purpose

The unit costs and other data displayed in this document have been developed as part of a field test of the preliminary set of information exchange procedures developed by institutional and state agency representatives. The information displayed herein represents only a sub-set of the total information being developed and recommended for exchange and reporting by the National Center for Higher Education Management Systems Information Exchange Procedures Project.

The cost data in this document were developed using the definitions and guidelines described by Leonard Romney. Jim Topping, and Charles Manning in Preliminary Reporting and Exchange Procedures Manual. NCHEMS at WICHE, Boulder, Colorado, May 1973. The cost data in this document should in no way be construed to represent or resemble normative data since they were developed on a single campus which has many unique features and attributes. All data and information contained herein are displayed with the permission of the institution.

#### Introduction

The Information Exchange Procedures Project sponsored by NCHEMS developed a set of definitions and standard procedures which produce compatible information on those campuses where they are employed. The University of Wisconsin-La Crosse is one of the institutions which has completed cost studies, has collected certain descriptive data, and has published and distributed the results. In doing so the University of Wisconsin-La Crosse has embraced the philosophy of full disclosure.

All those who examine this document are urged to consider more than the isolated unit cost data. The objective of information displays such as those attached is the development of a reasonably complete understanding of the institution, its goals, its clientele, and its programs. Cost data without other information will frequently be misleading.

The University of Wisconsin-La Crosse information display formats contained in this document represent a minimum information set for general exchange purposes. The Information Exchange Procedures Project is developing more extensive and complete sets of institutional data and descriptors which will improve the quality and level of inter-campus communication beyond this brief information set. Hopefully, this report reflects a reasonable compromise between the conflicting demands for brevity on the one hand and truly meaningful information on the other.

Persons associated with this University of Wisconsin-La Crosse project include:

Dr. Kenneth E. Lindner

Mr. Ardell R. Aarstad

Mr. William D. Felch

Mr. Harvey E. Fossen

Mr. William R. Gresons

Mr. James W. Morgan

Mr. Ronald I. Stone

Mr. John C. Storlie

Dr. David R. Witmer

Chancellor

Associate Registrar

Programmer

Coordinator of Administrative

Computer Services

Administrative Assistant

Controller

Computer Operations Manager

Director, Computer Center

Assistant Chancellor

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#### Definitions and Procedures

A detailed description of the standard definitions and procedures used by the University of Wisconsin-La Crosse in this study may be obtained by reading the Preliminary Reporting & Exchange Procedures Manual. However, to lend greater meaning and understanding to these University of Wisconsin-La Crosse cost data, certain key definitions and procedures are listed below:

- 1. The cost data were developed using operating account expenditures from the 1971-72 fiscal year (July 1 June 30). The departmental and major program of study unit costs (pages 13 through 16) reflect expenditures and other data from the academic year (fall and spring semesters) and the full year (summer session, fall semester, and spring semester). The fiscal year costs for all activities are displayed on page.
- 2. Unit costing for disciplines was based on semester credits attempted as of the end of the second week of instruction in each term of 1971-72.
- 3. Unit costing for major programs of study was based on a lower and upper level FTE major definition of 30 semester credits and a graduate level FTE major definition of 24 semester credits taken during the 1971-72 year.
- 4. Direct operating costs were defined as including:
  - a. Compensation (salarics, wages, and benefits
  - b. Supplies and services
  - c. Equipment paid for under the operating budget
  - d. Department level administrative costs

Note: Capital equipment and physical facilities paid for under accounts other than the operating funds were reported as capital costs of physical facilities and were excluded from operating costs.

- 5. To distribute faculty compensation among instruction and other cost centers, an assignment analysis was completed for each individual faculty member. Compensation paid to each person was distributed in proportion to his assigned activities.
- 6. Full unit costs for disciplines and major programs of study were obtained by allocating such support costs as libraries, executive management, physical plant maintenance, etc., across the primary cost centers and other final cost objectives by means of one or more of the following parameters:
  - a. Direct expenditures
  - b. Semester credits
  - c. FTE faculty



Where actual usage data were available, support costs were distributed on the basis of use rather than by means of one of the allocation parameters listed above.

- 7. Full costs of instruction, research, and public service do not include student support (e.g., the college bookstore), faculty and staff services, nor independent operations. These activity centers were considered final cost objectives. Their costs were not allocated across the primary cost centers (see note 10 below).
- 8. Certain costs in the Military Science Department are paid directly by the U.S. Army and are not reflected in university accounts. nor in this study. Contributed services and expenses in Military Science include faculty salary, textbooks, uniforms. etc.
- 9. Intercollegiate Athletics at the University of Wisconsin-La Crosse are an integral part of the total program of student social and cultural development. Athletics are not offered for credit nor are they operated as a separate business, nor do they constitute an auxiliary enterprise. Costs of intercollegiate athletics have, accordingly, been allocated on the same bases as costs of university newspapers, lecturers and concerts, student organizations, intramural sports, and other student development activities.
- 10. A summary of the direct operating costs, allocated operating costs, and full operating costs is shown below:

Table 1 - Final Cost Objectives

			perating Costs	
		Direct	Allocated	<u>Full</u>
1.1 1.3 2.0 3.0 5.5 6.6 7.0	Instruction Special Session Research Public Service Student Support Faculty and Staff Services Independent Operations Allocatable Cost Centers Financial Aid	\$5,615,910 474,755 36,375 44,066 3,018,518 54,394 11,885 4,808,303 942,809	\$4,120,382 305,584 13,582 16,508 332,446 19,801 0 (4,808,303)	\$9.736,292 780,339 49,957 60,574 3.350,964 74,195 11.885
	Total	\$15,007,015	0	\$15,007.015



#### UNIVERSITY OF WISCONSIN - LaCROSSE

LaCrosse, Wisconsin

#### Type of Institution

Public university

#### Calendar System

Two semesters plus summer session

#### Statement of Mission and Purpose

The University of Wisconsin-LaCrosse has the mission of providing a quality learning experience in both undergraduate and basic graduate programs with emphasis upon liberal arts and sciences; elementary, secondary, and physical education programs. The university mission includes the following elements:

A base of liberal studies which provides the foundation for arts and sciences degrees.

Specialized, professional, and occupational degrees in business administration, health science, health education, and computer science.

Emphasis on teaching excellence throughout the academic offerings with recognition of its importance in the institutional reward system.

The meeting of varied educational needs through student-focused teaching, academic advising, and personal counseling together with university-sponsored, collateral programs designed to orient and sustain the student in the university environment.

Selected graduate programs through the masters consistent with social needs and priorities.

Problem oriented environmental studies specifically related to the Mississippi River and aquatic biology.

Initiation and participation in regional consortia and interinstitutional relationships designed to maximize the outreach of campus programs.

An ongoing function as a regional cultural center through appropriate service programs and activities.



A commitment to serve student clients off campus by coordinating campus-based instructional programs with University of Wisconsin-Extension to attain maximum outreach to Wisconsin's citizens.

Open admissions, during summer sessions, for students who need remediation and special tutorial assistance.

#### Description of Student Clientele

The University of Wisconsin-LaCrosse, in an urban environment on the Mississippi River border with Minnesota, serves a broad spectrum of students primarily from the North Central States. Many of the students are first-generation college attenders, and about half work part-time to pay their expenses. Most students apply for admission directly from high school, although many transfer from junior colleges. About 40% of the men and 60% of the women live in residence halls.

#### Student Descriptors

Fall 1971 enrollment headcount	- 1 · · · · · · · · · · · · · · · · · ·	,				7,009
full time equivalent NCHEMS exchange U. W. system bas part time			90 10 - E	÷		6,329 6,642 1,067
Summer session enrollment headcount full time equivalent	- U. W.	system ba	asis		•	2,391 1,893
		44		•	***	•

# GEOGRAPHIC ORIGINS OF STUDENTS

County or State	Share of Total Enrollment
-LaCrosse	27.4%
Milwaukee	9.1
Illinois	4.6
Waukesha	4.1
Vernon	4.0
Monroe	3.6
Dane	3.1
Rock	2.4
Racine	2.2
Trempealeau	2.1
Crawford	1.7
Minnesota	1.4
Outagamie	1.3
Wood	1.2
Kenosha	1.1
All other counties,	
states & countries	30.7
	100.0%

Out of state students	8.9%
Foreign students	1.0%
Students in top half of high school class	70.1%
Average ACT composite score	21.2
Average SAT composite score	910
Students in fraternities or sorities	11%
Students who leave campus on weekends	15%

# University of Wisconsin - LaCrosse

# Full Time Student Fees and Services (1971-72)

	Undergraduate S	tudents	Graduate Students			
Description	Residents of Wisconsin	Non-residents of Wisconsin	Residents of Wisconsin	Non-residents of Wisconsin		
Summer Session 1971 Tuition Service fees-for textbook rental, health services		\$160	\$160	\$240		
student centers, activi ties, etc. Room Board	32 94 <u>162</u>	32 94 <u>162</u>	24 94 <u>162</u>	24 94 <u>162</u>		
Total	\$391	\$448	\$448	\$520		
Fall Semester 1971 Tuition Service Fees Room Board	\$176 63 216 229	\$645 63 216 <u>229</u> \$1,153	\$201 39 216 229 \$685	\$791 39 216 <u>229</u> \$1,275		
Total Spring Semester 1972 Tuition Service Fees Room Board	\$675 \$182 63 216 229	\$685 63 216 229	\$225 63 216 <u>229</u>	\$825 63. 216 229		
Total	\$690	\$1,193	\$733	\$1,333		

#### Faculty Data

#### A. Full Time Faculty\*

Rank	Percent	Average Salary**	Percent**
Professor Associate Professor Assistant Professor Instructor Average	18.6% 17.4 32.3 31.7	\$16,199 13,564 11,408 <u>9,441</u> \$12,052	100 % 68.3 34.2 1.8 42.1%

#### B. Full Time Equivalent Faculty \*

Rank	<u>Percent</u>	Average Salary **
Professor	16.8%	\$15,876
Associate Professor	18.2	13,499
Assistant Professor	30.5	11,443
Instructor -	34.5	9,523
		\$11,899

\* Includes librarians and counselors, but excludes administrators.

\*\* Academic year basis; excluding fringe benefits.

\*\*\* Ph.D., E.Dd., or equivalent.

#### Comment on Cost Analysis

The total cost of college and university education has both private and public components (Table 2 and Figure 1). Private costs include (a) tuition and fees, (b) concomitant maintenance costs, (c) earnings foregone, and (d) imputed interest (Figure 2). Public costs include (e) operating costs, (f) capital costs of physical facilities, each paid with revenue from a variety of sources, and (g) imputed costs in lieu of sales and property taxes (Figure 3).

These several costs can be briefly described as follows: First, tuition and fees are the nominal price charged each student for attending college. Interinstitutional comparisons are often made on the basis of this price, and the division of higher education in the United States into private and public sectors with different pricing philosophies frequently focuses attention on this basic element of the cost of attending college.

Second, concomitant maintenance costs are the out-of-pocket costs to the student or his family, which includes the difference between room and board, books and supplies, travel and other living costs at college and at home, and which may be partially offset by student financial aids. Thus the cost of attending a low tuition institution can be considerable to the student and his family.



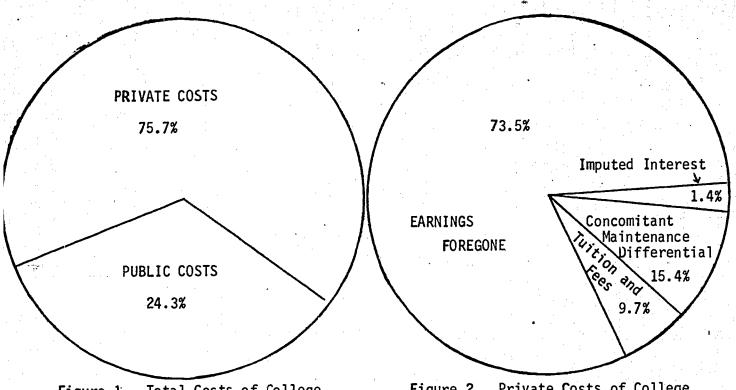


Figure 1. Total Costs of College Education, Giversity of Wisconsin-LaCrosse, 1971-72.

Figure 2. Private Costs of College Education, University of Wisconsin-LaCrosse, 1971-72.

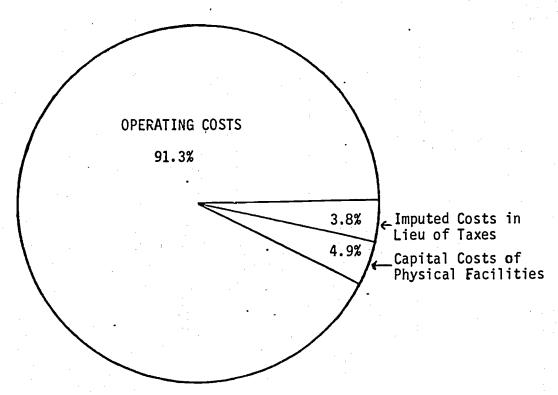


Figure 3. Public Costs of College Education, University of Wisconsin-LaCrosse, 1971-72.



TABLE 2

Distribution of Total Annual Costs Per Student of Investment in College Education

	Men	Women	Composite
(a) Tuition and Fees (investment portion)	\$ 351	\$ 351,	\$ 351
(b) Concomitant (net of student financial aids) Maintenance Differential	514	608	558
(c) Earnings Foregone	3,485	1,724	2,665
(d) Imputed Interest	62	38	51
(e) (Private Costs - Total a through d)	(4,412)	(2,739)	(3,625)
(f) Public Operating Costs	1,060	1,060	1,060
(g) Capital Costs of Physical Facilities	57	57	57
(h) Imputed Costs in Lieu of Property and Sales Taxes	44	44	44
(i) (Public Costs - Total f through h)	(1,161)	(1,161)	(1,161)
(j) TOTAL COSTS (e plus i)	\$5,573	\$3,900	\$4,786

Third, there are foregone earning opportunities for the student, in many cases decisive in whether or not a student can attend college. A clear expense is involved on the part of the person who gives up a job to go to or to return to college; there is an opportunity cost (in the language of the economist) for the person who selects college rather than employment upon graduation from high school.

Fourth, there is a lag of from one to four years, or more, between investment expenditure (cost) by students and the first returns (benefits). During this period the student bears the cost of imputed interest -- the cost of borrowing and the opportunity cost of losing earnings on alternate investments.

Fifth, there are public operating costs paid with state, local, and federal taxes directly and with gifts and grants from foundations and philanthropists, largely induced by favorable income tax laws.

Sixth, there are capital costs of physical facilities (real estate) which continue from year to year, are largely funded by taxes, and which are accounted in separate, non-operating, ledgers.



Finally, there are imputed costs in lieu of property and sales taxes which provide an important subsidy to higher education. Detailed descriptions of these data and the procedures used in deriving the amounts displayed in the table and the related figures may be found in The Value of College Education . . . 71-16,909 (Ann Arbor: University Microfilms, 1971), pages 200-215 and 285-300, and Higher Education: Who Pays? Who Benefits? Who Should Pay? (New York: McGraw Hill for The Carnegie Commission on Higher Education, 1973), pages 19-27.

The balance of this report concerns the total 1971-72 operating costs of the University of Wisconsin-LaCrosse which are paid with funds from many sources and which provide contributions to undergraduate and graduate college education through the programs of instruction, as well as to research, public service, and other final cost objectives (note 10 - Table 1, and Figure 4).

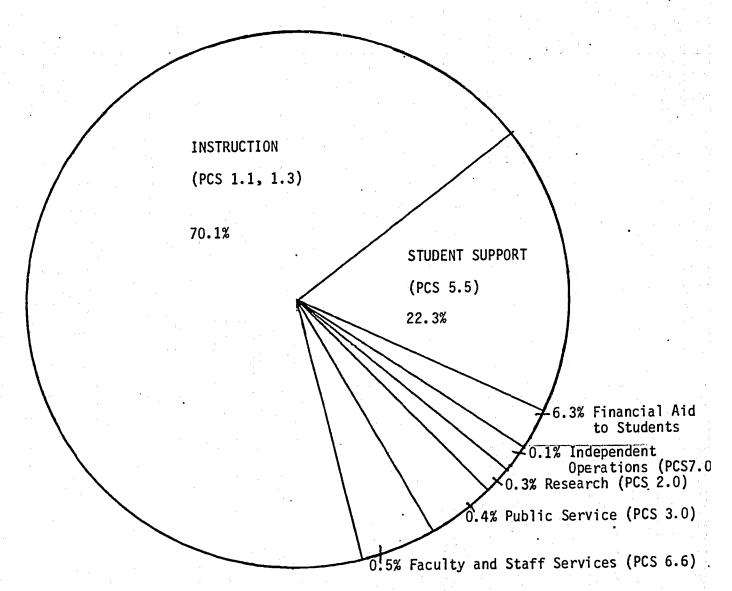


Figure 4. Final Cost Objectives, University of Wisconsin-LaCrosse.

# University of Wisconsin - La Crosse La Crosse, Wisconsin FTE Major Enrollment Distribution\* 1971-1972 Instructional Program Clusters -

Student Level	Health	Agri- culture	Engi- neering Mech. & Const. Tech.	and Physical	Mathe- matics and Computer Sciences	1	Social Services	Business	Law	Humani- ties	Educa- tion	1	Inter- disci- plinary Studies	
Lower Division	1.53%			4.56%	2.32%	6.92%	4.22%	5.69%		4.85%	19.99%	1.69%	4.26%	56.03%
Upper Division	0.84%			3.27%	1.53%	5.90%	2.61%	4.35%	1	3.42%	15.14%	0.85%	2.45%	40.36%
Graduate Division				0.24%	0.05%	0.21%				0.08%	2.29%		0.74%	3.61%
Total	2.37%	ph systematic Park Southers (Section 1997)		8.07%	3.90%	13.03%	6.83%	10.04%	<u> </u>	8.35%	37.42%	2.54%	7.45%	100.00%

#### Degrees and Certificates Awarded 1971-1972 Instructional Program Clusters

Student Level	Health	Agri- culture	, ,	Bio- logical and Physical Sciences		Social Sciences	Social Services	Business	Law	Humani- ties	Educa- tion		Inter- disci- plinary Studies	4 4 6
Bachelor's	11			76	30	246	61	111		127	416	8		1086
Master's				14	6	11		10		21	64			126
Total	11			90	36	257	61	121		148	480	8		1212

<sup>\*</sup>A lower and upper division FTE major is defined as a student taking 30 credit hours in the academic year. A graduate division FTE major is defined as a student taking 24 credit hours in the academic year.



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### UNIVERSITY OF WISCONSIN - LaCROSSE LaCrosse, Wisconsin

# INSTRUCTIONAL DISCIPLINE COSTS Academic Year 1971-72

Fall and Spring Semesters only

		<u> </u>		
DISCIPLINE TITLE	NUMBER OF SEMESTER CREDITS	DIRECT COST PER SEMESTER CREDIT	FULL COST PER SEMESTER CREDIT	FTE FACULTY TO SEMESTER CREDIT RATIO
Art, Lower Level Upper Level	4,390 729	\$ 21 95	\$ 38 146	1 to 783 1 to 164
Audio Visual Media Lower Level Upper Level Graduate Level	811 1,207 484	36 52 37	61 83 62	1 to 362 1 to 285 1 to 425
Biology Lower Level Upper Level Graduate Level	13,802 2,115 322	23 46 164	40 73 243	1 to 815 1 to 442 1 to 123
Business Lower Level Upper Level	1,495 3,472	18 27	35 47	1 to 528 1 to 514
Chemistry Lower Level Upper Level Graduate Level	3,754 2,289 65	32 85 214	53 130 316	1 to 516 1 to 262 1 to 102
Computer Science Lower Level Upper Level	2,196 410	34 61	56 93	1 to 865 1 to 539
Economics Lower Level Upper Level Graduate Level	2,977 1,212 9	14 27 94	28 46 135	1 to 805 1 to 527 1 to 150
Education Foundations Graduate Level	789	38	63	1 to 317
Elementary Education Lower Level Upper Level Graduate Level	390 5,498 127	9 32 94	25 65 176	1 to 1,696 1 to 596 1 to 240
Engineering Drawing Lower Level	96	19	49	1 to 93



## UNIVERSITY OF WISCONSIN - LaCROSSE

# 1971-72 Fall and Spring Semesters only

(continued)

DISCIPLINE TITLE	NUMBER OF SEMESTER CREDITS	DIRECT COST PER SEMESTER CREDIT	FULL COST PER SEMESTER CREDIT	FTE FACULTY TO SEMESTER CREDIT RATIO
English Lower Level Upper Level Graduate Level	13,789 2,544 127	\$ 26 33 140	\$ 45 56 211	1 to 492 1 to 465 1 to 110
French Lower Level Upper Level	656 433	34 52	58 85	1 to 418 1 to 428
Geography Lower Level Upper Level Graduate Level	8,214 1,107 13	22 39 77	39 65 117	1 to 724 1 to 427 1 to 186
German Lower Level Upper Level	424 128	57 112	89 169	1 to 337 1 to 173
Health Education Lower Level Upper Level Graduate Level	2,742 2,426 137	9 12 69	21 25 107	1 to 1,642 1 to 1,238 1 to 258
History Lower Level Upper Level Graduate Level	10,094 2,341 80	19 47 218	35 76 323	1 to 865 1 to 345 1 to 78
Junior/Senior Education Upper Level Graduate Level	8,537 92	35 144	71 271	1 to 420 1 to 114
Liberal Studies Graduate Level	60	76	119	1 to 154
Library Science Lower Level Upper Level Graduate Level	217 438 27	6 98 104	16 151 159	1 to 2,713 1 to 155 1 to 150
Mass Communication Lower Level Upper Level	3,315 656	27 56	46 88	1 to 688 1 to 395

# UNIVERSITY OF WISCONSIN - LaCROSSE

# 1971-72 Fall and Spring Semesters only

# (continued)

DISCIPLINE TITLE	NUMBER OF SEMESTER CREDITS	DIRECT COST PER SEMESTER CREDIT	FULL COST PER SEMESTER CREDIT	FTE FACULTY TO SEMESTER CREDIT RATIO
Mathematics Lower Level Upper Level Graduate Level	11,192 1,842 47	\$ 20 40 180	\$ 37 66 267	1 to 828 1 to 417 1 to 102
Military Science Lower Level Upper Level	208 28	38 57	68 69	1 to 200 1 to 200
Music Lower Level Upper Level	3,831 765	40 65	66 100	1 to 444 1 to 349
Philosophy Lower Level Upper Level	3,953 348	17 48	33 77	1 to 827 1 to 325
Physical Education-Coed. Lower Level 'Upper Level Graduate Level	6,704 1,407 380	20 22 42	37 40 69	1 to 577 1 to 584 1 to 358
Physical Education-Men Lower Level Upper Level	2,048 1,408	92 73	139 112	1 to 279 1 to 382
Physical Education-Women Lower Level Upper Level	2,013 1,656	44 47	70 75	1 to 458 1 to 432
Physics Lower Level Upper Level Graduate Level	1,852 103 155	36 120 23	60 181 41	1 to 451 1 to 147 1 to 775
Political Science Lower Level Upper Level Graduate Level	4,025 1,696 36	14 32 211	28 54 318	1 to 1,048 1 to 489 1 to 84



# UNIVERSITY OF WISCONSIN - Lacrosse

# 1971-72 Fall and Spring Semesters only

(continued)

DISCIPLINE TITLE	NUMBER OF SEMESTER CREDITS	DIRECT COST PER SEMESTER CREDIT	FULL COST PER SEMESTER CREDIT	FTE FACULTY TO SEMESTER CREDIT RATIO
Psychology Lower Level Upper Level Graduate Level	4,213 4,905 1,086	\$ 26 18 68	\$ 44 33 105	1 to 823 1 to 1,154 1 to 304
Reading Education Graduate Level	178	55	89	1 to 247
Recreation Lower Level Upper Level	1,293 1,559	9 23	20 40	1 to 1,874 1 to 776
Social Work Lower Level Upper Level	676 1,037	24 61	42 96	1 to 727 1 to 290
Sociology Lower Level Upper Level Graduate Level	6,685 3,309 49	14 26 120	28 45 179	1 to 1,022 1 to 621 1 to 132
Spanish Lower Level Upper Level	1,118 508	33 51	56 82	1 to 433 1 to 304
Speech Lower Level Upper Level Graduate Level	7,200 861 6	28 61 163	48 96 225	1 to 501 1 to 258 1 to 100
Student Personnel Servi Graduate Level	e 405	114	175	1 to 134
All Disciplines Lower Level Upper Level Graduate Level All Levels	126,373 57,598 4,674 188,645	24 38 78 30	42 66 123 52	1 to 657 1 to 451 1 to 217 1 to 553

